



**PAPER AP13/45**

## **ACCOUNTABILITY AND PERFORMANCE PANEL**

A meeting of the Accountability and Performance Panel was held in the Strategic Co-ordination Centre, Police Headquarters, Martlesham on Tuesday, 13 August 2013 at 9.30 am.

PRESENT:

### **Office of the Police & Crime Commissioner**

Chris Bland (PCC Chief Finance Officer), Christopher Jackson (Chief Executive), Tim Passmore (PCC), Ian Rands (Business Manager), Vanessa Scott (Policy Officer) and Claire Swallow (Deputy Chief Executive).

### **The following members and officers attended in support of reports relating to Crime & Disorder Grants.**

**Ipswich CSP [AP13/30]:** Lorraine Arthur, Senior Community Safety Officer, Mike Grimwood, Community Protection Operations Manager and Cllr Neil Macdonald.

**Waveney CSP [AP13/31]:** Richard Best, Active Communities Manager, Waveney & Suffolk Coastal and Cllr Mary Rudd.

**Suffolk Coastal CSP [AP13/32]:** Richard Best, Active Communities Manager, Waveney & Suffolk Coastal and Cllr Mary Neale.

**Western Suffolk CSP [AP13/33]:** Cllr Robert Everitt and Peta Jones, Community Safety Co-ordinator.

**Public Health Suffolk [AP13/34]:** Sharon Jarrett, Young People's Substance Misuse Commissioning Manager and Jodie Rendell, Criminal Justice Commissioning Manager.

**Suffolk Positive Futures [AP13/35]:** Paul Knight, Positive Futures Project Manager.

**Safer Suffolk Partnership Board [AP13 /36]:** John Sanderson, Community Safety Manager and Cllr Colin Spence.

### **Suffolk Constabulary**

Phillip Clayton (Constabulary Chief Finance Officer), Tim Newcomb (Assistant Chief Constable), Douglas Paxton (Chief Constable), Chief Superintendent David Skevington (for item 8) and Gareth Wilson (Assistant Chief Constable).

## PUBLIC AGENDA

### 1. MINUTES OF THE PREVIOUS MEETING [Paper AP13/29]

- 1.1 The minutes of the meeting held on 7 June 2013 were agreed as an accurate record and signed by the PCC subject to the female representation in respect of police officers referred to in paragraph 5.2 reading 28.5%.

### 2. CRIME & DISORDER REDUCTION GRANTS

- 2.1 By way of introduction the PCC explained that a total of £572k had been made available by the Home Office to support the award of Crime & Disorder Reduction Grants in the current year and this had been supplemented by £28k from his own Corporate Budget. He was looking to see schemes supported that made a real difference to communities and made a plea that every effort should be made to ensure all the funding was spent. He added that funding was to be rolled into the main police grant from 2014/15 and would not be separately identifiable. Recipients of Crime & Disorder Reduction Grants then presented reports on the spend to date as follows:

#### ***Ipswich Community Safety Partnership [Paper AP13/30]***

- 2.2 Neil Macdonald introduced the report highlighting the significant reduction in funding over recent years and summarising the two schemes supported to date : the ASB Administration Post and the match funded PCSO Post. This left a sum of £12,783 to be allocated and interest had been expressed in respect of schemes linked to the Street Pastors and Taxi Marshalls.
- 2.3 In response to questions, it was confirmed that the PCC's logo was displayed on material when the opportunity arose and that the County Council's commissioning report template was followed when formulating the submission.
- 2.4 It was **agreed** to note the information including the progress made to date on commissioning activity.

#### ***Waveney Community Safety Partnership [Paper AP13/31]***

- 2.5 Mary Rudd introduced the report highlighting those projects already supported set out in Appendix B and new initiatives being developed in relation to Street Drinking in Lowestoft and events in schools aimed at promoting good behaviour which covered such issues as teen pregnancies and risk taking. She also emphasised close partnership working including links to the Lowestoft Rising project and a Peer Review.
- 2.6 In response to questions the funding for the Cadet Scheme was clarified which involved start-up costs and also the purchase of Licensing Packs which were over and above those supported by the police and others. There had been no major concerns as to the process followed by the PCC since the transfer of responsibility.
- 2.7 It was **agreed** to note the information and endorse the progress made to date on commissioning activity.

#### ***Suffolk Coastal Community Safety Partnership [Paper AP13/32]***

- 2.8 The report was introduced by Mary Neale who referred to the importance placed in crime prevention projects aimed at young people and the close working relationship with Waveney CSP.

- 2.9 In response to a question from the PCC, she commented that Rendlesham might be appropriate if consideration was being given to a further scheme in the District. On the Licensing Packs it was explained that funding was directed at training and not simply production of the packs. On a general point more information on outcomes would be included when reporting in the future.
- 2.10 No concerns were raised as to the process followed and it was **agreed** to note the information in the report and endorse the progress to date.

***West Community Safety Partnership [Paper AP13/33]***

- 2.11 Robert Everitt introduced this report and as well as highlighting those projects provided with funding in the current financial year, made reference to the many projects supported previously where officer support was made available to ensure continuing activity (see Appendix B).
- 2.12 He acknowledged that less than £8k of the £72k grant had been committed but remained confident that the grant would be spent. Indeed recently there had been an increase in requests for application packs, notably from the voluntary sector. He expressed interest in the Best Bar None initiative and would follow that up.
- 2.13 In response to questions he gave further detail of the underage alcohol sales project which involved a direct approach to licensees and also training sessions; this was over and above normal Trading Standards Department operations. An assurance was also given that details of the commissioning of the personal alarms scheme to Victim Care would be provided to the Deputy Chief Executive who wished to check on possible duplication.
- 2.14 It was **agreed** to note the information in the report and endorse the progress made to date.

***Public Health Suffolk – Young People’s Substance Misuse Service and Drug Intervention Programme [Paper AP13/34]***

- 2.15 Sharon Jarrett gave an overview of the Young People’s Substance Misuse Service which was a county-wide specialist intervention programme delivered by skilled workers with the aim of stopping young people becoming problematic users as adults. She explained that formal quarter one data would be available shortly that should re-affirm the figures in Appendix 1; in that regard she drew attention to an error on page 5 where the total of planned exits should have 15 and not 36. She was confident as the year went on that there would be more meaningful outcomes to report.
- 2.16 In response to questions she explained that the main issue affecting their clients was a lack of a stable environment and means of addressing that included peer support and diversionary activities. She was confident in terms of success rates and also explained other funding streams, including Youth Justice and Public Health.
- 2.17 Jodie Rendell spoke to Appendix 2 that set out the Drug Interventions Programme Performance Monitoring Data. The programme had begun in 2010 and was aimed at reducing the number of individuals who required structured treatment and linked to drug testing on arrest. In that regard the PCC mentioned his decision to make funding available to support continuing drug testing on arrest at the Martlesham PIC and extending this pilot to the PIC at Bury St Edmunds.
- 2.18 In response to questions she explained that one of their greatest problems was engaging with clients for long enough periods to make a difference; in that regard short

term prison sentences tended to be unhelpful. She also explained that the engagement process was voluntary in nature and confirmed that detailed statistics would be available in due course.

- 2.19 It was **agreed** to note the information in the report and endorse the progress made to date.

***Positive Futures Project [Paper AP13/35]***

- 2.20 Paul Knight introduced the report including the evidence that 465 young people had engaged with their diversionary projects across the county. He drew particular attention to the case study at Appendix 3.

- 2.21 The PCC was impressed with the level of detail and there were few issues arising. When the plan was first submitted a lack of provision in the Forest Heath area had been highlighted but since then a joint project with Anglia Community Leisure was delivering activities in Red Lodge every Friday evening. The PCC said he had been along to witness this first hand and had been impressed. Peta Jones said that this was an excellent initiative but she acknowledged there was more to do across all agencies in Forest Heath.

- 2.22 It was **agreed** to note the information in the report and endorse the progress made to date.

***Safer Suffolk Partnership Board [Paper AP13/36]***

- 2.23 This report was introduced by Colin Spence who outlined the completely different circumstances the Board was working under following the transfer of the community safety funding to the PCC. The Board was less strategic and he was concerned it had lost a lot of its focus. To that end the Local Government Association were helping by facilitating a review. The PCC offered to engage with any review process.

- 2.24 John Sanderson gave a breakdown of the expenditure agreed by the Board in relation to the three projects listed in the report – Sexual Exploitation and Prostitution Strategy - £5,630; Integrated Offender Management - £21,000 and Domestic Violence £2,500. He advised that it had been agreed to support the following two schemes at a meeting in July – Alcohol Awareness Campaign (£5,022) and Domestic Abuse Hidden/Unmet Need (£10,000). This took account of the total funding made available - £44,152. In response to a question he confirmed that more information on outcomes would be included in the next report to the Panel.

- 2.25 Colin Spence noted that there were some common themes across projects supported by CSPs and other bodies and queried whether closer working arrangements might bring greater benefits. The PCC acknowledged the point and the need to review the process before embarking on a further round of funding.

- 2.26 It was **agreed** to note the information in the report and endorse the progress made to date.

[There was a break at this point while those who attended for item 2 left the meeting and chief officers joined.]

3. 2012-2013 OUTTURN [Paper AP13/38]

- 3.1 The Constabulary's Chief Finance Officer highlighted the positive nature of the current position in respect of the revenue budget. He drew attention to police pay and the projection of a minor over-spend. The position outlined in the report and at Appendix A did not reflect the proposal to increase the establishment on a temporary basis by 20 posts. That decision was subject to PCC approval the same day as the meeting.
- 3.2 The CFO also referred to the work of the Constabulary's Capital Monitoring Group and the request that project managers submit detailed forecasts as at the end of the first quarter. The results would be reported to the next meeting. One issue that had come to light was an overspend on the Storm Command & Control Project in the region of £100k; this would be shared with Norfolk on the normal basis. In response to the PCC, further detail of the inclusion of £100k for 'Fixed Safety Camera Replacement' was given – this related to digitalisation of existing equipment as opposed to a new site.
- 3.3 The PCC also raised concerns he had over a decision to procure vehicles that were not sourced from a British supplier and not being kept in touch with such developments given his interest was widely known. The CFO explained that the procurement had been led by Hampshire for the region – it was subject to the national procurement regulations.
- 3.4 In response to a question the CFO also confirmed that there was a correlation in relation to the information on Vehicle Fuel (paragraph 1.9) and Transport (paragraph 1.10). The details were subject to an audit process to ensure value for money.
- 3.5 There were no actions arising and the report was received.

4. PERFORMANCE PRIORITIES : MONITORING REPORT APRIL – JUNE 2013 [Paper AP13/37]

- 4.1 ACC Tim Newcomb introduced the report referring firstly to Drug Trafficking which had been subject to significant proactive resources. He expected to see strong detection rates once that work came to fruition.
- 4.2 He then referred to an additional sheet that was tabled that related to Serious Sexual Offences and provided a breakdown of offences and further background on the crime and solved rate plus detail of historic offences. This was welcomed by the PCC and a copy appears in the Minute Book. The following is a summary of the matters arising:
- The detection rate had improved recently to 24% but remained low when looking at the three year average;
  - In six out of seven offences the offender was known;
  - Steps had been taken to improve the oversight of cases and more resources had been directed to the Gemini Team;
  - It was important to maintain confidence in reporting and ethical standards;
  - A review of the use of the SARCS was underway to ensure a consistent approach (this could include information collected on the health needs of victims);
  - The College of Policing was completing a peer review in September – this was separate to a longer term strategic profile.
- 4.3 One other matter raised was that of public confidence and the increased performance against the measures on page 5 of the report was welcomed. Inclusion of the data reflected the Chief Constable's desire to improve confidence in the police generally and deal with what communities felt was important.

- 4.4 There were no actions arising from the discussion and the report was noted.
5. COLLABORATION UPDATE – JOINT JUSTICE COMMAND [Paper AP13/39]
- 5.1 The report was introduced by ACC Gareth Wilson who highlighted the work of the Custody Investigation Units, the development nationally of a revised Victims' Code and the meeting of the Local Criminal Justice Board the previous week. In relation to the LCJB, the PCC said that he was now a voting member although it appeared that some agencies had concerns as to how this might impinge on their operational independence. ACC Wilson was confident such concerns could be overcome.
- 5.2 The Deputy Chief Executive said that final guidance was awaited in relation to the commissioning of victims' services and the PCC remained open-minded as to how this might work in practice. Discussions had begun both across the region and more directly with neighbouring PCCs.
- 5.3 The impact of the delay in the introduction of Project Athena was also highlighted with particular reference to the savings plan for 2014/15. ACC Wilson confirmed that proposals were being developed to ensure the outstanding savings were delivered independent of the implementation of Athena.
- 5.4 It was agreed to note the contents of the report.
6. INCREASED TASER COVERAGE IN SUFFOLK [Paper AP13/40]
- 6.1 The Chief Constable introduced the report which set out the arguments for increasing the number of Taser trained officers and the associated costs.
- 6.2 In response to a question from the PCC, the Chief Constable commented on the work in hand to review body armour, including suitable holders for carrying the Taser device.
- 6.3 The PCC supported the roll-out of the training to the officers identified in the report. The Chief Constable had asked for an evaluation of the impact of increasing the pool of trained officers and it was **agreed** that a report on usage be provided to the Panel once the evaluation was complete.
7. SPEEDING SURVEY RESULTS [Paper AP13/41]
- 7.1 This report presented details of the results of the public survey launched as part of the PCC's monthly priorities that focussed on speeding in June. The analysis had been published on the website and released to the media; while it was not statistically sound the return of 1,955 surveys certainly provided a flavour of feelings across the county on this issue. The Deputy Chief Executive explained that the findings were being presented to the Suffolk Roadsafe Board on 12 September and also to the next meeting of the County Council's Policy Development Panel.
- 7.2 The Chief Constable would be reporting to the next meeting of the Panel on 31 October on the subject of speed enforcement generally and would take account of the findings. He advised that some actions were likely to be taken prior to that meeting where the way forward was clear; they would be set out in the report.
- 7.3 It was **agreed** to note the findings and support the next steps outlined in section 2 of the report and above.

## PRIVATE AGENDA

[A detailed account of the discussions and decisions on the following items is contained in the Confidential Minutes.]

### 8. PROTECTIVE SERVICES COMMAND UPDATE

8.1 The report provided an update from each of the seven Directorates within the Protective Services Command identifying key performance information and significant operational or organisational issues.

8.2 The contents of the report were noted.

### 9. PROTECTIVE SERVICES COMMAND – NATIONAL POLICING REQUIREMENTS

9.1 This report provided a self-assessment of where the seven Directorates within the Protective Services Command stood against the National Policing Requirement. While there were some areas where improvements were required, in overall terms the Constabulary was in a good position.

9.2 Reference was made to a letter from HMIC concerning an inspection programme linked to the Strategic Planning Requirement. Suffolk was not in the first tranche.

9.3 The information in the report was noted.

### 10. CHIEF OFFICERS RISK REPORT

10.1 The report provided an update on the Chief Officers Strategic Risk Register which was noted.

The meeting closed at 12.46 pm